From Here to Anywhere…

“From Here to Anywhere” has been Belmont University’s motto for nearly a decade, and there has never been a time in our history when this theme has been more appropriate. In 2007, Belmont dreamed bigger and achieved more than ever before, cementing our reputation as a leader among teaching universities.

Belmont students and faculty garnered an array of regional and national recognition for their endeavors in fields that include journalism, business, public relations and athletics, among others. Belmont student Joe Drake and Professor John Gonas both earned the Harold Love Award for Outstanding Community Service in Tennessee, and Psychology Professor Pete Giordano was named Tennessee Professor of the Year by the Carnegie Foundation. Belmont alumni made their marks as well: Rachel Smith won the Miss U.S.A. title; Melinda Doolittle rose to the top 3 in the latest season of “American Idol”; Stacy Maciuk received the national Lewis Hine Award for her advocacy of foster care children; Josh Turner was inducted into the Grand Ole Opry; and Brad Paisley was named Male Vocalist of the Year by the CMA.

But at Belmont University, we want our students and alumni to engage and transform the world—not just gain its attention. Our students have many opportunities to experience first-hand what happens when they find the intersection where their gifts and abilities can be used to meet the world’s needs. They take their knowledge, abilities and training to the neighborhood to tutor children after school, to regional not-for-profit ventures to offer help in developing business practices, and around the globe to provide health care and other services to the underserved. This is the kind of success we want every student to attain.

We concluded 2007 on a high note. On the same day that “Christmas at Belmont” was performed and filmed at the Schermerhorn Symphony Center, we announced that Belmont had been selected to host the Town Hall Presidential Debate. PBS aired “Christmas at Belmont” several times over the holiday season to a nationwide audience, but on October 7, 2008 the eyes of the world will focus on Belmont as the nominees for President of the United States come to the Curb Event Center to discuss their ideas about the leadership of our country and answer questions posed by middle Tennessee residents. This is an incredible privilege and a wonderful opportunity for the entire Belmont community.

Clearly, these are incredible times at Belmont. I am already looking forward to a year from now when I can tell you about the results of what we are now planning for 2008. For now, though, I invite you to take a few minutes to see the Belmont University of 2007. I trust this report will be a window into the heart of Belmont and a lens through which you can envision the broad impact Belmont makes in the community, the region, the nation and the world.

Sincerely,

Robert C. Fisher
President
From here to...
This is the story of Belmont University 2007, a picturesque liberal arts campus sitting on 75 historic acres in Nashville, Tennessee. Since the founding of the original Belmont College in 1890, this site of higher education has grown exponentially in size and quality. The mansions, gardens and statues of Belmont’s antebellum past now sit side-by-side with state-of-the-art facilities.

In the past year alone, campus growth has included the groundbreaking of a new residence hall and the opening of the Troutt Theater. The elegant theater complex will play host to student productions as well as collaborative efforts with local professional ensembles. Learning from seasoned mentors in the craft doesn’t end in the Theatre department. Dolly Parton joined President Bob Fisher and Trustee Mike Curb to announce the launch of one of the first songwriting majors in the country, an innovative program supported by the Nashville Songwriters Hall of Fame. Belmont also unveiled a joint venture with Middle Tennessee’s Center for Nonprofit Management for a graduate program in Nonprofit Leadership.

Shakespeare’s Much Ado About Nothing served as the inaugural production in the new Troutt Theater.
TO WHOM MUCH IS GIVEN, MUCH IS REQUIRED. JUST AS BELMONT STUDENTS

gain from the vast resources of the Nashville community, this campus understands the need to give back. The Mike Curb College of Entertainment & Music Business initiated partner programs with Fisk University and the University of Hawaii’s Honolulu Community College. Moreover, the university strengthens local executive development through the Scarlett Leadership Institute.

Of course, the concept of service learning has long been woven into the fabric of the Belmont experience. The fall 2007 freshmen, who brought the university’s enrollment to a record high of 4,756, volunteered with more than 35 local charity and ministry organizations. Belmont students, faculty and staff have contributed more than 15,000 hours of service participation, much of it in their hometown community.

Civic involvement took center stage when Belmont served as the venue of choice for both the Mayoral Forum and Mayoral Run-Off Debate … marking an apt pre-cursor of a bigger event to come. ■

Emily Swinson uses her entrepreneurship skills in Belmont’s Feedback Clothing Co.
Belmont’s commUnity service seems particularly well-suited for a university situated in the heart of the Volunteer State. Home to legendary music performers, healthcare magnates and Nobel Peace Prize winners alike, middle Tennessee provides a spectrum of career opportunities. It’s no wonder Belmont presents its students an equally vast array of educational options. In addition to more than 75 areas of undergraduate study, Belmont offers a dozen graduate programs, including a new Pharmacy doctorate.

By opening a School of Pharmacy, Belmont will help alleviate a growing pharmacist shortage state and nationwide. Belmont is taking a unique approach to the program by designing much-needed tracks in management, informatics, managed care and missions. Based around the concept of Pharmacy Plus, Belmont’s School of Pharmacy seeks to serve others and impart upon its students a clear sense of mission that places the patient at the center of care.

As the new Pharmacy staff settled into campus, Belmont announced another major change. In November, the university reached a mutually agreeable settlement of all disputed claims with the Tennessee Baptist Convention. Belmont is grateful to the many Tennessee Baptists who have encouraged the University as it seeks to broaden its Christian mission by including on its Board of Trustees Christians who are affiliated with other denominations.

Students acquire new skills in the Gordon E. Inman College of Health Sciences and Nursing.
BORDERED BY THE GRANDEUR OF THE BLUE RIDGE AND GREAT SMOKEY MOUNTAINS
to the east and the rolling Mississippi River
to the west, the Belmont community is
cconcerned for nature. Ground-breaking
initiative “Belmont Goes Green” served as a
perfect catalyst toward making the university
more environmentally sustainable. Belmont
team this year with the Tennessee
Independent Colleges and Universities
Association (TICUA) and the Environmental
Protection Agency (EPA) to perform “peer-
audits” aimed at improving the campus’
environmental impact.

Naturally, it wouldn’t be college without a
little competition, and the Belmont Bruins
do enjoy winning. The campus reveled in
NCAA tournament appearances for both the
men’s and women’s basketball teams, and
the men’s and women’s cross country teams
swept the Atlantic Sun Championships.
Belmont celebrated its No. 11 ranking in
the “Best Universities—Masters” South
category in the annual U.S. News & World
Report college guide, again landing the
highest spot of any Tennessee university.
Psychology chair Dr. Pete Giordano was
named the 2007 Tennessee Professor of the
Year, marking the third win for a Belmont
professor in seven years.

It’s always nice to be recognized for
hard-earned accomplishments, and the
Tennessee House of Representatives
honored Belmont in May for a number of
accolades. Few then realized the political
limelight would soon shine even brighter on
the Belmont campus.
Belmont by the Numbers

WITH MORE THAN 75 AREAS OF STUDY, 12 MASTER’S PROGRAMS AND THREE DOCTORAL DEGREES, THERE IS NO LIMIT TO THE WAYS BELMONT UNIVERSITY CAN EXPAND AN INDIVIDUAL’S HORIZON.

- Founded: 1890
- Fall 2007 Enrollment: 4,756
- Enrollment up 62.6 percent since 2000
- Full-time students: 3,984
- Part-time students: 772
- Total undergraduates: 4,028
- Total graduate students: 728
- 2007 Bachelor’s Degrees awarded: 836
- 2007 Master’s Degrees awarded: 220
- 2007 Doctoral Degrees awarded: 48
- Current U.S. News & World Report ranking: No. 11 in Universities—Master’s (South)
- Percent of students receiving financial aid from any source: 70
- Tuition and fees: $19,780
- 2007 Bachelor’s Degrees awarded: 836
- 2007 Master’s Degrees awarded: 220
- 2007 Doctoral Degrees awarded: 48
- Current U.S. News & World Report ranking: No. 11 in Universities—Master’s (South)
- Percent of students receiving financial aid from any source: 70
- Tuition and fees: $19,780
- Student to Teacher ratio: 13:1
- Classes with 20 students or less: 50 percent
- Classes with 30 students or less: 90 percent
- Placement rate in jobs related to major or grad school: 85 percent

VISION
To be a leader among teaching universities, bringing together the best of liberal arts and professional education in a Christian community of learning and service.

MISSION
Belmont University is a student-centered Christian community providing an academically challenging education that empowers men and women of diverse backgrounds to engage and transform the world with disciplined intelligence, compassion, courage and faith.
From here to...
IT’S AMAZING HOW OFTEN BELMONT MAKES ITS PRESENCE FELT ON THE NATIONAL STAGE, PERHAPS NEVER MORE SO THAN NOW. ON NOV. 19, THE COMMISSION ON PRESIDENTIAL DEBATES ANNOUNCED THAT BELMONT UNIVERSITY WOULD BE THE SITE OF THE 2008 TOWN HALL PRESIDENTIAL DEBATE. THOUGH TENNESSEE HAS BEEN HOME TO THREE FORMER PRESIDENTS (ANDREW JACKSON, ANDREW JOHNSON AND JAMES K. POLK), THE DEBATE ON OCT. 7, 2008 WILL BE THE FIRST TIME A PRESIDENTIAL DEBATE HAS BEEN HELD IN THE STATE. FROM HERE TO ANYWHERE, INDEED.

AS EXCITING AS THE DEBATE ANNOUNCEMENT WAS FOR THE COMMUNITY, IT WASN’T THE ONLY NATIONAL HIGHLIGHT. THE CURB EVENT CENTER HOSTED THE CMT AWARDS FOR THE SECOND YEAR IN A ROW, AND ALUMNI JOSH TURNER AND BRAD PAISLEY TOOK COUNTRY MUSIC BY STORM. TURNER WAS HONORED WITH MEMBERSHIP IN THE GRAND OLE OPRY WHILE PAISLEY TOOK HOME THE COUNTRY MUSIC ASSOCIATION’S MALE VOCALIST OF THE YEAR TROPHY. JOURNALISM GRAD RACHEL SMITH WAS CROWNED MISS USA IN MARCH, AND SOCIAL WORK ALUMNUS STACY MACIUK RECEIVED AN AWARD FROM THE NATIONAL CHILD LABOR COMMITTEE, AN HONOR RECOGNIZED IN PEOPLE MAGAZINE.
Melinda Doolittle wowed the nation, rising to the Top 3 of the “American Idol” competition. Showing her pride in Belmont, Melinda proved to be a terrific host for the annual “Christmas at Belmont” show and national PBS telecast. However, she wasn’t the only former Bruin showcasing her musical skills for a national audience. Sixwire lead singer Robb Houston and Denver and the Mile High Orchestra competed on “The Next Great American Band,” ultimately finishing second and third respectively.

Other programs grabbed their share of the national spotlight as well. The Students in Free Enterprise (SIFE) team won the grand prize in the Motion Picture Association of America (MPAA) public service announcement (PSA) competition while the Entrepreneurship program was named the National Model Undergraduate program. Assistant Professor Dr. Bonnie Riechert was one of only nine individuals inducted into the prestigious Public Relations Society of America College of Fellows, a lifetime achievement award given to only two percent of PRSA members. Meanwhile, Belmont’s student chapter of the public relations society won three national awards. Numerous faculty and staff were quoted in national media in 2007 (including USA Today, the Wall Street Journal, Businessweek and ESPN), and three alumni were voted to be among the top “30 Under 30” in the music industry.
BELMONT’S THEME “FROM HERE TO ANYWHERE” STRETCHES AROUND THE

globe. From the diversity found on campus to extensive international offerings, Belmont opens a window to a much larger world. The campus itself consists of nearly 4,800 students representing almost every state and more than 25 countries. Empowering these men and women to transform the world—both now and in the future—remains a steadfast focus for the university. Next fall’s debate will enable these students to encounter a political process sure to hold international impact.

In addition, study abroad trips, international missions and global outreach have always been and remain top priorities for Belmont. Recent trips included students volunteering at hospices and day cares in South Africa, partnering with ministries in Mexico, visiting historic sites in Japan, leading sports camps in Rio de Janeiro and lending health science skills to patients in Guatemala and Cambodia.

Business students studying abroad enjoyed the view at China’s extraordinary Huangshan Mountain.
However, students don’t have to travel far to experience world-class learning and service. Internationally acclaimed guests—like leadership expert Marcus Buckingham, Christian Peacemakers from Iraq and Palestine and the Afrizo choir from Kenya, among others—all present Belmont students with unique, global views. Meanwhile, the annual “Welcome Week” UNITE concert seeks to broaden perspectives on world-wide needs and injustices. This year’s concert raised funds for Compassion International and supplied support for 54 children in need.

The annual Humanities Symposium took another approach, featuring guest lectures and special events built around the topic “Transforming Travel: Rewriting the World as We Know It.” Topics covered everything from climate research in Antarctica to news reporting in international conflict zones to the role of Venice in the Western imagination.

Clearly, the message of “From Here to Anywhere” is at the heart of what Belmont University is all about. In 2007, the idea was given entirely new meaning. From the Belmont Mansion to the White House to sites around the globe, Belmont University provides an educational experience second to none, all while impacting the community, the region, the nation and the world.
**STATEMENT OF FINANCIAL POSITION**  
May 31, 2007

### ASSETS
- **Cash** ................................................................. $4,830,664
- **Investments** ......................................................... 79,523,584
- **Receivable from Others** ........................................... 15,586,755
- **Beneficial Interests in Trusts** .................................... 11,888,546
- **Property, Buildings, and Equipment, net** ................. 178,608,361
- **Other Assets** .......................................................... 3,072,743

Total Assets ....................................................... $293,440,653

### LIABILITIES
- **Accounts Payable and Accrued Liabilities** ................. $6,656,548
- **Notes Payable** ...................................................... 88,877,337
- **Other Liabilities** .................................................. 6,671,965

Total Liabilities .................................................... $102,165,850

### NET ASSETS
- **Unrestricted** ............................................................ 115,961,692
- **Temporarily Restricted** ........................................... 25,880,405
- **Permanently Restricted** .......................................... 49,422,706

Total Net Assets .................................................... $191,274,803

Total Liabilities and Net Assets .................................... $293,440,653

**STATEMENT OF ACTIVITIES - ALL FUNDS**

Year Ended May 31, 2007

### REVENUE AND OTHER SUPPORT
- **Tuition and Fees** .................................................. $81,813,737
- **Less: Scholarships and Fellowships** ......................... (13,784,163)

**Net Tuition** .......................................................... $68,029,574

- **Gifts, Grants and Contracts** ................................ 8,008,447
- **Income on Investments** ....................................... 11,431,060
- **Auxiliary Enterprises Sales and Services** ................. 15,345,040
- **Other Sources** ................................................... 2,624,477

**Total Revenue and Other Support** .......................... $105,438,598

### EXPENSES
- **Instruction** .......................................................... 32,262,315
- **Academic Support** ................................................ 8,575,215
- **Student Services** ................................................ 13,464,017
- **Institutional Support** ............................................ 12,364,048
- **Auxiliary Enterprises** ........................................... 13,103,862

**Total Expenses** .................................................... 79,768,477

**Net Increase in Net Assets** ..................................... $25,670,121

Net Assets at Beginning of Year .................................. $165,654,682

**Net Assets at End of Year** ...................................... $191,274,803

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**Enrollment Growth**

<table>
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<tr>
<th>Year</th>
<th>Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2001</td>
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<tr>
<td>2002</td>
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<tr>
<td>2005</td>
<td>3,800</td>
</tr>
<tr>
<td>2006</td>
<td>3,900</td>
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</tbody>
</table>

**Budget Growth**

- **2000-01**: 14.902%
- **2001-02**: 17.307%
- **2002-03**: 15.181%
- **2003-04**: 13.231%
- **2004-05**: 15.501%
- **2005-06**: 14.501%
- **2006-07**: 10.353%

**Investment in Construction**

- **2000-01**: $54,096,864
- **2001-02**: $81,813,737
- **2002-03**: $82,999,021
- **2003-04**: $93,932,923
- **2004-05**: $103,657,873
- **2005-06**: $117,975,430
- **2006-07**: $131,023,730

**Tuition Revenue**

- **2000-01**: $4,830,664
- **2001-02**: $102,426,346
- **2002-03**: $209,593,522
- **2003-04**: $300,000,000
- **2004-05**: $400,000,000
- **2005-06**: $500,000,000
- **2006-07**: $600,000,000

**Net Asset Growth**

- **1999-00**: $4,830,664
- **2000-01**: $55,854,685
- **2001-02**: $107,418,404
- **2002-03**: $165,604,682
- **2003-04**: $223,440,653
BELMONT PROUDLY AWAITS THE OCT. 7, 2008 TOWN HALL PRESIDENTIAL DEBATE.